

SASKATCHEWAN HEALTH AUTHORITY PUBLIC BOARD MEETING

DATE OF MEETING: May 27, 2022

TIME: 3:00 pm – 3:53 pm

LOCATION: Saskatoon City Hospital, Room 1911 (701 Queen Street, Saskatoon)

Authority Members: Arlene Wiks (Chairperson), Tyler Bragg (Vice-chairperson), Brenda Abrametz, Reginald Bellerose (Via Webex), Marilyn Charlton, David Fan, Gillis Lavalley, Rosalena Smith (Via Webex), Gary Zabus, Q.C. and Tom Zurowski.

Administrative Staff: Andrew Will (Interim Chief Executive Officer), Derek Miller (Interim Chief Operating Officer), Kim McKechny (Vice President, Community Engagement & Communications), Robbie Peters (Vice President, Finance & Chief Financial Officer), Dr. Susan Shaw (Chief Medical Officer), Beth Vachon (Vice President, Quality, Safety & Strategy), Lori Frank (Executive Director, Governance & Policy) and Denni Wood (Board Administrative Assistant) (Recorder).

Regrets: Max Hendricks (Deputy Minister of Health) (Ex Officio).

1.0 Call to Order

1.1 Welcome Guests

- Chairperson, A. Wiks, called the public meeting of the Saskatchewan Health Authority (SHA) to order at 3:00 pm.

1.2 Introduction of Board Members and Interim Chief Executive Officer (CEO)

- A. Wiks introduced the Board and Interim CEO.

1.3 Explain Meeting Protocols

- A. Wiks explained the meeting protocols to the members of the public in attendance via Webex.

2.0 Approval of Agenda and Consent Items

2.1 Approval of Agenda

- The following motion was brought forward:

SHA #14-22 [Carried]. Moved by B. Abrametz and seconded by T. Bragg that: the agenda of May 27, 2022 be approved.

2.2 Approval of Consent Items

2.2.1 Previous Meeting Minutes

2.2.1.1 March 2, 2022

2.2.1.2 April 6, 2022

- The following motion was brought forward:

SHA #15-22 [Carried]. Moved by T. Zurowski and seconded by D. Fan that: the consent items be approved.

3.0 Conflict of Interest Declaration

- No conflicts of interest were declared.

4.0 Ethical Decision Making Checklist Reminder

- The Board was reminded of the Ethical Decision Making Checklist.

5.0 Reports

5.1 Chairperson's Report

- Chairperson, A. Wiks, thanked healthcare workers and provided a verbal update.

5.2 Interim Chief Executive Officer's (CEO's) Report

- A. Will thanked staff and presented the Interim CEO report which included updates on the COVID-19 pandemic, 2022-23 Roadmap, trauma informed practice training and recent staff appointments.

5.2.1 Mental Health Head Designation

- The following motion was brought forward:

SHA #16-22 [Carried]. Moved by T. Bragg and seconded by M. Charlton that: the Saskatchewan Health Authority Board designates the person occupying the position of Vice President – Integrated Northern Health, whether on an acting, interim or permanent basis, as the Head of Mental Health Services for the Saskatchewan Health Authority pursuant to section 7.1 of The Mental Health Services Act replacing the previous designation of Karen Earnshaw, Vice President – Integrated Rural Health.

5.2.2 Privacy Head Designation

- The following motion was brought forward:

SHA #17-22 [Carried]. Moved by G. Lavalley and seconded by B. Abrametz that: the Saskatchewan Health Authority Board, pursuant to section 2(e) of The Local Authority Freedom of Information and Protection of Privacy Act (Act), designate the individual occupying the position of Vice President – Infrastructure, Information & Support, whether on an acting, interim or permanent basis, as the head of the local authority for the purposes of the Act, replacing the previous designation of Andrew Will.

5.3 Chief Medical Officer's (CMO's) Report

- Dr. S. Shaw presented the CMO's Report. The report included updates on human resources planning, Public Health and Preventive Medicine (PHPM) department, COVID-19 and practitioner staff reappointments process.

6.0 Strategy Update

6.1 2022-23 Roadmap

- A. Will provided background and an overview of the SHA's 2022-23 Roadmap.
- The following motion was brought forward:

SHA #18-22 [Carried]. Moved by G. Zabos, Q.C. and seconded by D. Fan that: the Saskatchewan Health Authority Board approve the 2022-23 Saskatchewan Health Authority Roadmap.

7.0 Committee and Board Member Reports

7.1 Audit, Finance & Risk Committee (AFRC)

- T. Zurowski, AFRC Chairperson, provided an update from the May 18, 2022 AFRC meeting.

7.1.1 2021-22 Audited Financial Statements

- R. Peters brought forward the following motion:

SHA #19-22 [Carried]. Moved by T. Zurowski and seconded by D. Fan that: the Saskatchewan Health Authority Board approve the consolidated audited financial statements for the year ended March 31, 2022.

7.1.2 External Auditor Appointments

- R. Peters brought forward the following motion:

SHA #20-22 [Carried]. Moved by T. Zurowski and seconded by M. Charlton that: the Saskatchewan Health Authority Board approve the re-appointment of the Office of the Provincial Auditor as its independent auditor for the fiscal year 2022-23.

7.1.3 2022-23 Operating Budget, 2022-23 Capital Expenditure Plan & 2023-24 Notional Capital Expenditure Plan

- R. Peters presented the 2022-23 Capital Expenditure Plan to the Board. Key highlights included overviews of 2022-23 capital infrastructure, equipment, major capital projects and stimulus expenditures.
- R. Peters presented the 2022-23 Budget Plan to the Board including overviews of increases, total budgeted revenue & expenditures and plan summary. At the beginning of the presentation, it was noted that the SHA budget plan is prepared on a consolidated basis and includes the SHA's operating & capital budgets and 3sHealth's operating & capital budgets.
- R. Peters presented the notional 2023-24 Capital Expenditure Plan which included an overview of the plan and infrastructure & equipment expenditures.
- The following motions were brought forward:

SHA #21-22 [Carried]. Moved by T. Zurowski and seconded by D. Fan that: the Saskatchewan Health Authority Board approve the 2022-23 Budget Plan.

SHA #22-22 [Carried]. Moved by T. Zurowski and seconded by D. Fan that: the Saskatchewan Health Authority Board approve the 2022-23 Capital Expenditure Plan.

SHA #23-22 [Carried]. Moved by T. Zurowski and seconded by D. Fan that: the Saskatchewan Health Authority Board approve the notional 2023-24 Capital Expenditure Plan, pending government budget appropriation and approval of planned expenditures.

7.2 Quality & Safety Committee (QSC)

- B. Abrametz, QSC Chairperson, provided highlights from the May 19, 2022 QSC meeting.

7.2.1 Quality & Safety Update – Key Performance Indicators

- Dr. Susan Shaw on behalf of B. Vachon went through the proposed measures for the Board to monitor in 2022-23. It was suggested that annually the Board receive an update on performance of the Health System Indicators. These indicators appear in Table 1, organized by a standard performance monitoring framework (QCDSE – Quality, Cost, Delivery, Safety, Engagement). Quarterly, the Board will receive reporting on key SHA operational measures. A set of initial proposed measures are outlined in Table 2.

Table 1: Monitoring System Level Key Performance Indicators

Health System Indicators	Quality	Cost	Delivery	Safety	Engagement
	<ul style="list-style-type: none"> • Avoidable Mortality • Hospital Days in the Last 6 months of Life • Life Expectancy • Ambulatory Care Sensitive Condition (ACSC) Admissions 	<ul style="list-style-type: none"> • Cost per Standard Hospital Stay 	<ul style="list-style-type: none"> • Alternate Level of Care Days • 30 Day Readmission Rate • Emergency Department Length Of Stay • Early Years Evaluation Score 	<ul style="list-style-type: none"> • Hospital Standardized Mortality Rate • Hospital Harm • Infant Mortality 	<ul style="list-style-type: none"> • Health and Wellbeing of Employees

Table 2: Monitoring the Health of SHA operations

Health of Our Operations	Quality	Cost	Delivery	Safety	Engagement
	<ul style="list-style-type: none"> • <i>Patient Satisfaction*</i> • <i>PREMS/PROMS**</i> 	<ul style="list-style-type: none"> • Overtime Hours • <i>Vacancy Rates*</i> 	<ul style="list-style-type: none"> • Acute System Capacity • ICU System Capacity • Child and Youth Immunization 	<ul style="list-style-type: none"> • # of WCB Claims • # of Client Concerns • Critical Incidents 	<ul style="list-style-type: none"> • <i>TBD Score Survey Measure*</i>

**measures in development. Placeholder only.*

** (PREMs) Patient Reported Experience Measures*

** (PROMs) Patient Reported Outcome Measures*

- The following motion was brought forward:

SHA #24-22 [Carried]. Moved by T. Bragg and seconded by G. Zabos, Q.C. that: the Saskatchewan Health Authority Board approve the operational measures to monitor for 2022/23 as outlined above.

7.3 Governance & Human Resources Committee (GHRC)

8.3.1 Committee Membership Approval – R. Bellerose

- M. Charlton brought forward the following motion:

SHA #25-22 [Carried]. Moved by M. Charlton and seconded by T. Zurowski that: the Saskatchewan Health Authority Board appoint Reginald Bellerose to the Board Practitioner Hearing Committee and Quality & Safety Committee in place of Dr. Janet Tootoosis.

7.4 Practitioner Liaison Committee (PLC)

- A. Wiks, PLC Co-chairperson, provided a brief update on the May 26, 2022 PLC meeting.

8.0 Next Meeting Date

- June 29, 2022 – Annual Report Approval
- September 28, 2022

9.0 Motion to Adjourn

SHA #26-22 [Carried]. Moved by B. Abrametz that: the public meeting of the Saskatchewan Health Authority be adjourned at 3:53 pm.

10.0 Questions from the Public in Attendance

- Members of the public in attendance were news agency reporters.
- Questions were asked and management responded.